



IAPPM



**PROJECT MANAGEMENT 2.0
FAIR. INDEPENDENT. ONLINE.**



iapm
INTERNATIONAL ASSOCIATION OF
PROJECT MANAGERS



IAPM

INTERNATIONAL ASSOCIATION OF PROJECT MANAGERS

In 1997 the IAPM was still a fledgling association. It started out as a loosely structured international network for project managers who shared the objectives of promoting and modernising project management and providing young project managers with the tools to work effectively and successfully. Since this time, the IAPM has held annual International Project Manager Meetings (IPMM). Back in 1998 the IAPM published the precursor to the PM Guide 2.0, the IAPM By-laws of Project Management. These by-laws were completely revised and adapted to modern requirements and real-life project management scenarios in the PM Guide 2.0, which was published in 2010. In the same year, the IAPM was completely relaunched.

In 2012 the IAPM introduced two awards, the Project Manager of the Year Award and the Book of the Year Award. The “Agile PM Guide 2.0“, a guideline on certification in an agile project environment, was published in 2013. In 2014 the “International PM Guide 2.0” was published.

The Project Manager of the Year Award is very special to the IAPM because it pays tribute to people for their achievements in project management. These people may have been instrumental to the resolution of a crisis situation, they may have successfully implemented a complex development project or they may simply have performed exceptionally in various areas of project management for many years.

In the following years, three further White Papers were published, which do not constitute a basis for certification but are intended to provide valuable information on various topics for those interested in project management. These include the White Paper Hybrid Management, Resource Management and PM in Life Science.

The Book of the Year award honours books on the subject of project management that are published in both German and English. These books may communicate experience and knowledge in an innovative way, be (auto)biographical works or textbooks providing an introduction to the subject of project management.

The IAPM is an independent certification body which examines the knowledge and competence of the certification candidates with a comprehensive, fair and neutral online examination system. The certification system is therefore tailored to the challenging world of project management in the 21st century.

RECOGNITION AND PROMOTION

PROJECT MANAGER OF THE YEAR

What does it take to be “Project Manager of the Year”? A project manager has to invest his entire experience, knowledge and competence - both professional and personal - in every project. Some do it well, others don't. There are project managers who seem to be made for the job, while others struggle and fail, despite all their best efforts.

Every year the IAPM selects a “Project Manager of the Year” in tribute to the project manager's professional excellence and outstanding people skills in projects. The people skills, or special social competence, are confirmed by the project manager's team and superiors. The “Project Manager of the Year” award isn't project-specific, because a project is merely a snapshot of the project manager's sphere of work. The IAPM believes that a project manager's overall performance, at both professional and personal level, is far more important than his or her project results.

The IAPM is an international association promoting project management competence. It is also a certification body, which is why it draws up a “Project Manager of the Year” shortlist from the most experienced project managers who achieved the highest scores in the Certified Senior Project Manager (IAPM) certification examination. At least five years of project experience, three of which in a senior position

or a position with major responsibilities, is a prerequisite for this certification and the candidates also have to submit a project history which is checked by the IAPM. In this way the IAPM ensures that the candidates have the necessary experience and competence for certification. Another “Project Manager of the Year” selection criterion is the IAPM's interviews with the project manager's team and superiors, because a project manager has to have outstanding interpersonal skills to be awarded the “Project Manager of the Year” title. “Project Manager of the Year” is a prestigious sector award that enhances the title holders' standing in their organisations. The award winner's company also benefits from an image gain as an employer with top-performing project managers, and it also improves its competitive positioning in the market.

The IAPM defines one of its principal aims as the promotion and development of project management, which is why the “Project Manager of the Year” is a role model for many project managers around the world.

The IAPM nominates the “Project Manager of the Year” independently and does not solicit applications or nominations.



18 % of IAPM certification candidates state that all project managers in their organisations are certified.

Result of the IAPM Certificate Holder Survey

BOOK OF THE YEAR

The IAPM promotes research, development and applications in project management. One of the ways in which it does this is to compile knowledge gained from day-to-day project work and share it with project managers around the globe; for example, by publishing it in guidelines such as the „PM Guide 2.0“, „Agile PM Guide 2.0“ and „International PM Guide 2.0“, which are available free of charge.

Passing on the experience of respected and renowned project managers to newcomers and other project managers takes the profession forward and forms the basis of effective national and international collaboration.

The IAPM introduced the “Book of the Year” award to pay tribute to innovation and knowledge sharing in project management. The award is presented to the authors of books which foster quality in project work, address the subject of project management and present new and pioneering approaches. People all over the world have access to books, so they are still the ideal medium for education and further development.

An IAPM jury of experts selects publications that it considers to be especially notable for the “Book of the Year” title.

They have to satisfy several criteria. First of all, they obviously have to deal with an aspect of project management. This can happen in various ways. For example, a case study or biography can be just as valuable and rich in ideas and approaches as a textbook. However, essays, dissertations

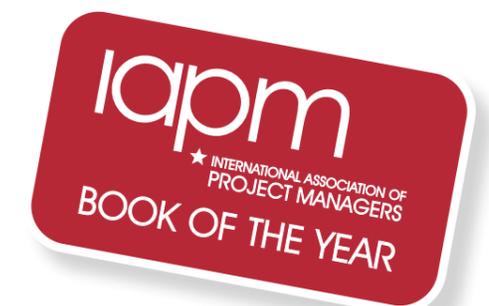
and theses are not eligible for the award. The content has to be new and forward-looking rather than covering outdated project management concepts. The book can be innovative in terms of linguistic style, presentation or design.

The IAPM is an international project management association headquartered in Liechtenstein with offices in Germany (Frankfurt) and the USA (Houston), so the book must be published in German and English to guarantee that as many readers as possible can have access to it and benefit from it. The IAPM's review and assessment of the book must be within three years of its publication. Older books are not eligible because one of the award criteria is up-to-date content.

The author's profile is another criterion for the IAPM “Book of the Year” award. He or she must have at least five years of experience in project management so that the IAPM has the assurance that the author has an adequate knowledge of project management.

The IAPM accepts nominations for the “Book of the Year” award. Nominations can be submitted by authors in respect of a book they have written or by other people in respect of a book they have read. There is no annual deadline for submissions because the IAPM presents the award at irregular intervals.

For further information please visit www.iapm.net.



IPMM

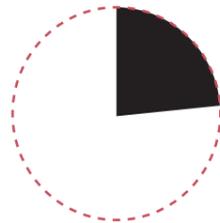
INTERNATIONAL PROJECT MANAGER MEETING

The IAPM likes to encourage experience sharing and communication between its certificate holders. This is the reason why it established the International Project Manager Meetings (IPMMs). Every year since 2001 the IPMMs have provided an international platform for in-depth and pro-active dialogue between project management professionals. Renowned guest speakers kick-off the event with initial keynote presentations on diverse subjects as the basis for further discussion. The IAPM has structured the IPMMs on an Open Space basis to offer participants plenty of opportunities to put forward their own ideas and topics. Under the guidance of experienced facilitators, the meetings are a platform for the discussion of problems and the elaboration of possible solutions. The IAPM uses the productive input and ideas that are generated by the IPMMs to continue evolving as an association and certification body.

For example, the IAPM's online certification process is the product of extensive input and feedback from international project managers at the IPMMs. Many project management practitioners believe that other certification bodies' time and cost-intensive assessments are no longer contemporary.

People who have attended the IPMMs are very pleased with the results of these events and believe that they deliver a great deal of added value, particularly through dialogue between project managers in many different sectors of industry. The topics addressed at the IPMMs help participants to expand their horizons, and dialogue offers them the opportunity to communicate valuable insights and ideas.

The IPMMs are non-public events that are only open to IAPM certificate holders.



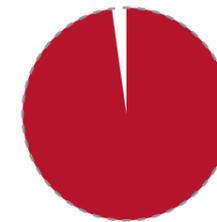
24 % of project managers
have a budget
of more than EUR 10 million.

Result of the
IAPM Certificate Holder Survey

NETWORK MEETINGS

INTERESTING GET-TOGETHERS

The IAPM initiated the Project Manager Network Meeting in 2013. These events are open to IAPM certificate holders and anyone else with an interest in project management. Informal by nature, they offer project managers in all sectors of industry the opportunity to hear interesting presentations on topics that are relevant to them, to take part in guided tours and to network at the post-meeting get-togethers. The objectives of the Network Meetings are to promote knowledge and experience sharing between project managers in various sectors of industry, to make new business contacts and to discuss project management-related topics. The meetings are held at venues all around the world. Network Officials have been appointed by the IAPM to deal with the planning of the meetings and to respond to questions and enquiries about them. The meetings are regional so that the contacts made there are more likely to be sustained and consolidated.



98 % of IAPM certificate holders
would recommend the IAPM's online
certification programme to others.

Result of the IAPM Certificate Holder Survey

» THE ANNUAL IPMMs ARE A GREAT
OPPORTUNITY TO TAKE OUR
PROFESSION FORWARD. «

Dr. Hans Stromeyer,
IAPM Representative

THE BASICS

PM GUIDE 2.0

How can knowledge be assessed and how can competence be proven? What theoretical knowledge and competencies does a project manager need to be awarded an internationally valid certificate? The IAPM has been considering these questions since 1997 and the first content that it developed in this respect was published in the IAPM By-laws of Project Management in 1998. In 2010, the new and improved version was published as the PM Guide 2.0. It includes knowledge and experience contributed by project managers around the world with many years of experience in international projects as the basis for modern certification guidelines.

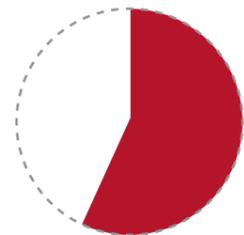
The PM Guide 2.0's content covers all aspects of theoretical knowledge that are necessary in order to implement a project. From project check to project close-out, it provides project managers with a comprehensive reference tool for their everyday project activities. The PM Guide 2.0 is the basis for the IAPM certification programme and it defines all the knowledge elements that are necessary to pass the certification examinations for each level.

The PM Guide 2.0 has three parts.

Part 1 covers the hard factors of project management relating to "the project" itself, and it explains how to initiate a project and bring it to a successful conclusion.

Part 2 is all about "people in projects". Project managers have to be able to identify and evaluate problems and crises that affect their teams and themselves. The IAPM stresses the importance of this part because project managers can't be project managers if they aren't able to lead their teams effectively or if they don't have themselves under control. Topics such as team building, team management, motivation, dealing with conflicts, personal success and stress management are covered in this section and they are intended to encourage the reader to look into these areas in more depth.

Part 3 explains how project managers can have their competencies certified and increase their market value. The IAPM certification levels and the certification process are described and explained in detail here.



57% of project managers have already worked in an agile project environment

Result of the IAPM Certificate Holder Survey

AGILE PM GUIDE 2.0

Software development projects often involve special requirements and pose more challenges than normal investment, organisation or development projects. The "Agile PM Guide 2.0" presents the most popular forms of agile project management – scrum and kanban – as well as agile methods such as extreme programming, whereby the majority of the content and certification is about scrum.

The "Agile PM Guide 2.0" prescribes the relevant knowledge elements for scrum, kanban and extreme programming and their different areas of application. It explains basic principles, such as the difference between product owner, scrum master and scrum team member, the structure of a kanban board or the combination of agile work methods with agile project management methods. The "Agile PM Guide 2.0" defines agility, details the factors of success and communicates the value system and essential prin-

ciples. It explains the concepts of product backlog, sprint backlog, release burndown chart and sprint burndown chart. It deals with increments, releases and meetings as well as the "soft" factors of agile project management projects which involve training and coaching a successful team, communication techniques and management. The "Agile PM Guide 2.0" also contains information about the options available for combining agile project management with traditional project management processes.

People who are interested in Certified Agile Project Manager (IAPM) certification can use the "Agile PM Guide 2.0" to gain an overview of the content of all certifications and refresh or extend their knowledge.

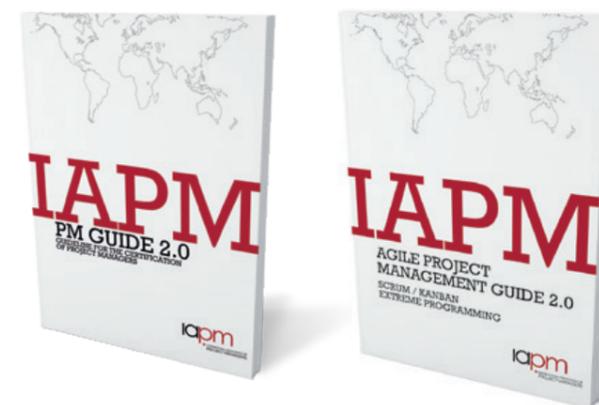
INTERNATIONAL PM GUIDE 2.0

There is more to managing an international project than practicing project management in the English language. The project manager has to adapt to a different culture, a new environment, other customs and possibly also different project management methods.

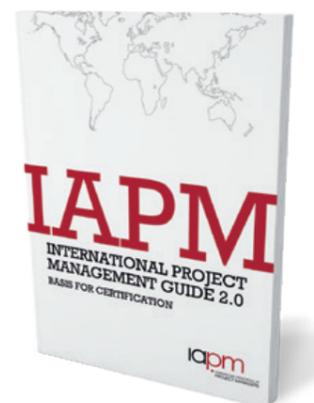
The "International PM Guide 2.0" explains the requirements that a project manager has to meet in an international project and corporate structures in international organisations. With the help of the cultural dimensions, a tool for the intercultural comparison of companies, we provide project managers with a compass that is an effective decision-making aid.

Naturally, the "International PM Guide 2.0" also includes detailed information about the special aspects of project phases in international projects. Further key content includes team building and the communication culture in international projects. Equal emphasis is given to soft skills and hard facts. The "International PM Guide 2.0" communicates relevant approaches to project management and explains the various management styles.

"When in Rome, do as the Romans do!" – a quick reference section with condensed information on selected countries rounds off the "International PM Guide 2.0".



The guides can be downloaded free of charge from the IAPM website (www.iapm.net), so even project managers who don't intend to obtain certification can use them. However, an IAPMIC is necessary to download the "International PM Guide 2.0".



IAPM CERTIFICATIONS

FACTS ABOUT IAPM CERTIFICATION AT A GLANCE

1

INDIVIDUAL PREPARATION

The IAPM wants to give all certification candidates the opportunity to take an individual approach to gaining their certificate, so there is no obligatory preparatory course. It isn't relevant to the IAPM if the candidate gained the necessary knowledge through home study, at a business college or university, through many years of professional experience or in a structured course provided by a training partner. It is important, however, that the candidate is adequately prepared and has an in-depth and broad knowledge base. Experience shows that project managers with many years of experience appreciate the opportunity to obtain certification without the need to attend a preparatory course.

The IAPM views itself as a certification body, not a training institution. Its "PM Guide 2.0", the "Agile PM Guide 2.0" and the "International PM Guide 2.0" allow anyone who is interested in certification to gain an idea of the certification examination's content and brush up their knowledge. Taking the online self-test at www.iapm.net is another excellent way to identify knowledge gaps.

However, many people still prefer to prepare for certification by attending a training course or workshop, so the IAPM has licensed training partners who provide preparatory courses for each certification level. You can find a trainer near to you at www.iapm.net.

USE OF THE CERTIFICATE

Work experience, application, customer acquisition, communication, career

KNOWLEDGE VERIFICATION

iapm certificate

KNOWLEDGE TESTING

iapm certification

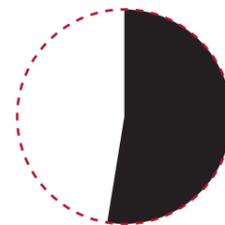
KNOWLEDGE ACQUISITION

School, apprenticeship, degree course, work, project experience, home study, courses



12 % of IAPM certification candidates were promoted within their organisation and/or received a salary increase after certification.

Result of the IAPM Certificate Holder Survey 2013



52 % of IAPM certificate holders obtained certification to improve quality standards in their organisation.

Result of the IAPM Certificate Holder Survey 2013

2

COMPETITIVE ADVANTAGES & CAREER LAUNCHING PAD

Our certifications are independent, internationally valid and recognised. An organisation that employs certified personnel and communicates this has obvious competitive advantages in the market. Companies with personnel who have certified project management competence are given preference in contract awarding processes. Another advantage is that project managers with the same certification all speak the same language. The "PM Guide 2.0", the "Agile PM Guide 2.0" and the "International PM Guide 2.0" contribute to the standardisation of project management terminology and methods. This helps to avoid misunderstandings and prevents diverging interpretations of project management-specific terms and communication problems.

On the other hand, certification also provides project managers with objective confirmation of their knowledge and experience, and therefore puts them at an advantage in the labour market. They have a stronger case and a better chance of being offered a project management job. Certification can also open career doors within the employee's own organisation.

3

FAIR PRICES

The IAPM is an international association and, as such, it is committed to catering to the needs of project managers all over the world. It wants people to have the opportunity to obtain certification as verification of their project management knowledge and experience at a fair price that reflects their real life situation. That's why our certification fees are geared to the gross domestic product of the country in which the certification candidate is a citizen. This fee structure guarantees that people of all nations can afford project management certification. It is also transparent, because we list all the individual certification fees on our website.

4

ONLINE EXAMINATIONS

Project managers have very tight schedules. We developed the online examination process for our certifications to reflect the modern-day manager's working life.

The benefits of an online examination are obvious. People who take an online examination can decide when and where to take it. The online test has a tight timeframe and demands a high level of concentration on the certification candidate's part. We therefore recommend that the test is taken at a time when interruptions can be ruled out.

To ensure that the computer being used satisfies the technical requirements for the examination, we recommend the computer test that is provided on our website. Feedback from certificate holders and HR development managers confirms that the online procedure is the most convenient. There are no travel expenses, no expensive rescheduling in case of illness, no pressure of time to prepare for the examination and more time to do what you enjoy: working in projects.

Candidates are required to provide an affidavit beforehand confirming that they have completed the examination questions without any outside assistance or materials. The affidavit is the equivalent of a sworn oath. If the IAPM ascertains that the certification candidate did not comply with the affidavit, it will revoke the certification and reserves the right to take legal action.

» MY POSITION IN THE ORGANISATION HAS ALREADY CHANGED AS A RESULT OF IAPM CERTIFICATION. I'VE BEEN PROMOTED TO PROJECT MANAGER AND HAVE GREATER RESPONSIBILITY. I'M DELIGHTED ABOUT THE POSITIVE IMPACT THAT CERTIFICATION HAS HAD ON MY CAREER. «

*Jakub Zurawek,
Cert. Senior Project Manager (IAPM)*

5

ANONYMOUS CERTIFICATION

The IAPM's certification examinations are taken online and the examination taker's responses are assessed entirely anonymously in a database. Personal sensitivities and emotional empathy or antipathy do not play a role because there is no oral assessment. The procedure also rules out a certification candidate being disadvantaged due to religion or appearance. Our certification candidates all have equal opportunities because their answers are assessed completely objectively. The only things that count are their knowledge and experience.

» THE BENEFIT OF ONLINE CERTIFICATION IS THAT YOU CAN PREPARE FOR IT AT HOME AND TAKE THE EXAMINATION WHEN YOU'RE FEELING FIT AND HEALTHY. THIS MEANS FAR LESS EXAMINATION PRESSURE. «

*Christian Liebl,
Cert. Senior Project Manager (IAPM)*

6

INDEFINITE VALIDITY

All certificates and examination results document a person's knowledge level at the time of the examination. Our certificates are no different from A 'level or degree certificates, or even driving licenses, because they confirm the holder's knowledge at a particular point in time. We believe that it is the project managers' responsibility to extend their experience by keeping up to date on current trends or developments, or to build their knowledge by reading project management literature or attending courses and workshops. The IAPM is a certification body which certifies knowledge - not a control body. This is why we reject the concept of expensive and time-consuming recertification processes. Once your certificate is issued to you, it's yours to keep for life! What's more, you don't have to keep your eye on expiry dates or arrange recertification.

Transparency isn't just a buzz phrase for us because the certificates that we issue are listed on the website at www.iapm.net. Anyone can enter a person's name and certification level to see when they obtained certification.

*Driving license: It's yours for keeps
(unless you lose it through
your own stupidity)*

Graduation: You have them for life.

Degree certificate: No need to give it back.

IAPM certificate: Once certified always certified



CERTIFICATE RECOGNITION

Since 2014 the IAPM has been offering certified project managers the opportunity to have their certificate from another project management organisation recognised by the IAPM and to have an equivalent IAPM certificate issued to them. Naturally, they can retain the original certificate.

Further information is available at www.iapm.net/en/certification/certificate-recognition/

GETTING CERTIFIED

HOW DO I GET CERTIFIED?

FILL IN THE ONLINE FORM You will be requested to provide different information in an **online form**, depending on what level of certification you are aiming at. The first step is to fill out the registration form on the IAPM website. Then your certification fee is calculated on the basis of your citizenship.

CHECK THE ENTRIES As soon as you have registered, the IAPM checks the information you have provided to ascertain whether you meet the **certification requirements**. If you don't meet the requirements for a specific certification level you will receive notification by e-mail.

As soon as all requirements are met, you can apply for certification by sending in the registration form again.

ADMISSION TO THE EXAMINATION When you have been **admitted** for the certification examination, the IAPM or IAPM training partner issues an invoice. Once the invoice is paid, you are sent the log-in data for the IAPM certification system and can take the online examination at a time of your choice. The log-in is deactivated after three months for security reasons.

SELF-TEST OR COURSE? If you are not sure whether you can pass the certification examination without a preparatory course, you can take the **self-test** on the IAPM website. This provides an initial idea of the types of questions and level of difficulty of the certification examination. Our system assesses whether you have passed the self-test and provides you with feedback on any areas of project management where you have knowledge gaps. If you decide that you would like to improve your knowledge in a preparatory course, you can register for a German or English language course with any of our certified trainers.

You take an **interim test** as part of the **licensed trainer's preparatory course** to provide you with a good idea of examination content and enable you to discuss any examination related issues with your trainer.

Candidates pass the certification examination if they achieve a certain percentage of correct answers. Our current pass value is 65%. Examination results are sent to candidates by e-mail.

If you pass the examination, your certificate will be posted to you by surface mail. Each certificate has a unique identification number (IAPMIC) which has to be validated on the IAPM website, stating first name and surname.

If you fail the examination, you can retake it with different questions. In this case, you have to pay the examination fee again. If you fail the second examination, the IAPM imposes a mandatory waiting period of 12 months to ensure there is time to acquire the necessary knowledge. The maximum number of examination attempts for each certificate type is three. After the third fail, no further retakes are possible for the same type of certification.

INTERIM TEST?

CERTIFICATION EXAMINATION?

PASS?

FAIL?



2019: MORE THAN 3,500 CERTIFICATES FROM 123 NATIONS BELONG TO THE IAPM COMMUNITY! YOU TOO CAN BE PART OF IT.

CERTIFICATION LEVELS

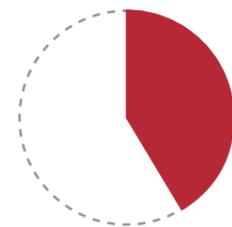
CERTIFICATION OPTIONS WITH THE IAPM

CERTIFIED PROJECT MANAGER (IAPM)

Cert. Project Manager (IAPM) is a certification level for candidates with a basic knowledge of project management. This knowledge is necessary to theoretically plan, organise and implement a project effectively. The PM Guide 2.0 forms the basis for the knowledge questions. The examination covers both the hard and soft factors of project management. It is not necessary to provide proof of project management experience to take this level of certification. Obviously, however, project management experience is an advantage.

CERTIFIED SENIOR PROJECT MANAGER (IAPM)

Cert. Senior Project Manager (IAPM) is geared to project managers with at least five years of experience in the field of project management, three of which in a senior position or a position with major responsibilities. All information about projects provided by the applicant is checked by the IAPM.



31% of project managers work in international projects.

Result of the IAPM Certificate Holder Survey

CERTIFIED AGILE PROJECT MANAGER (IAPM)

This certification level is intended for managers who want to obtain confirmation of their agile project management know-how. The candidate has to demonstrate a knowledge of all competence elements of agile project management, such as scrum and kanban, in the examination. Previous experience is not necessary, but it is advantageous.

CERTIFIED SENIOR AGILE PROJECT MANAGER (IAPM)

This certification is intended for project managers with at least five years of professional experience in an agile project environment who want to have their agile project management knowledge and experience certified. Three of these years must have been in a senior position or a position with major responsibilities. All project histories are checked by the IAPM.

Our entry-level certifications:

CERTIFIED JUNIOR PROJECT MANAGER (IAPM)

This certification level is aimed at young professionals, students and those interested in classical project management who want to set the course for their future. The certification fee includes a preparation test, which you can use to test your level of knowledge in advance. Experience does not have to be proven, but is of course an advantage.

CERTIFIED JUNIOR AGILE PROJECT MANAGER (IAPM)

This level of certification is aimed at young professionals, students and those interested in agile project management who want to set the course for their future. The certification fee includes a preparation test, which you can use to test your level of knowledge in advance. Experience does not have to be proven, but is of course an advantage.

CERTIFIED INTERNATIONAL PROJECT MANAGER (IAPM)

Even national projects can be highly complex because they involve team members with very different backgrounds and objectives. In fact, projects are by definition complex undertakings. So the project manager's role is even more challenging in international projects because of legal, political and cultural differences, all of which have a massive impact on infrastructure, communication between project team members and their understanding of the project.

If you already have an IAPM certificate (Certified Project Manager or Certified Agile Project Manager) and want to obtain confirmation of your international project management competence, Certified International Project Manager is the ideal certification for you.



PROJECT MANAGEMENT CERTIFICATION HAS A POSITIVE EFFECT ON CAREER AND GENERALLY ALSO ON SALARY.

BECOME A TRAINER

CERT. PROJECT MANAGEMENT TRAINER

The IAPM leaves it open to its certificate holders whether they wish to acquire their knowledge for the certifications in self-study, via a vocational school, the Internet or preparatory training. Companies in particular, however, continue to give preference to training because it allows them to address individual questions and prepares participants optimally for certification.

In addition, an intermediate test is taken during the preparatory courses in which the participants can assess whether they would already be prepared to pass the IAPM examination. In any case, the certification exam will only be taken online.

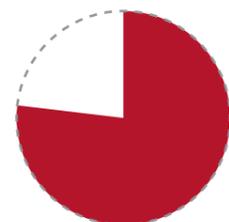
The IAPM offers you as a trainer the opportunity to become a certified training partner of the IAPM. You decide in which project management area you would like to work as a trainer: In classical, agile or international project management.

Depending on your area of interest, the interested trainer will initially select the Cert. Senior Project Manager (IAPM), Cert. Senior Agile Project Manager (IAPM) or Cert. International Project Manager (IAPM) or, if you are in possession of an equivalent certificate from another provider, you will go through the IAPM certificate recognition procedure. You can then apply for certification as a Cert. Project Management Trainer of the IAPM.

An IAPM commission will review your trainer qualification and experience in the seminar environment and decide whether you will be admitted to the procedure. After successful certification, the IAPM provides its trainers with all the methods and tools they need to prepare for the training. Comprehensive teaching materials in printed and digital form, advertising material, seminar folders for your course participants, project management book, tasks with solutions and much more.

As Cert. Project Management Trainer, you have the distinction of having been tested by the IAPM and found to be a very good trainer. If you are interested, you have the opportunity to give lectures at the numerous IAPM events or to identify yourself as an expert by publishing professional articles in our online channels.

If you are interested in further information and Cert. Project Management Trainer for the IAPM, please send an e-mail to info@iapm.net.



77% of IAPM certificate holders took part in courses provided by licensed training partners to prepare for the examination.

Result of the IAPM Certificate Holder Survey

» THE IAPM'S TRAINING DOCUMENTS ARE VERY PROFESSIONAL AND THEY PROVIDE EXTENSIVE SUPPORT. ONCE YOU'VE GOT THE TRAINER PACK YOU CAN GET STARTED RIGHT AWAY.«

Dr. Roland Ottmann
Cert. Project Management Trainer (IAPM)



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